



MEMORANDUM OF UNDERSTANDING

BETWEEN

THE MOLDOVAN AGENCY FOR GEODESY, CARTOGRAPHY, AND CADASTRE

AND

THE HAGUE ACADEMY FOR LOCAL GOVERNANCE

This Memorandum of Understanding (hereinafter referred to as "MOU") is entered into by and between the Moldovan Agency for Geodesy, Cartography, and Cadastre (hereinafter AGCC), with its office in Chisinau, Republic of Moldova, and the foundation The Hague Academy for Local Governance (hereinafter "The Hague Academy"), headquartered in The Hague, The Netherlands. The AGCC and The Hague Academy are hereinafter jointly referred to as the "Parties".

WHEREAS, the AGCC is established to serve as a central administrative authority responsible for developing, implementing, and monitoring state policies and legal frameworks in the domains of geodesy, cartography, and cadastre. The AGCC coordinates national spatial data and spatial databases, and ensures compliance with EU standards. As the main beneficiary of the Matra GEO CODEX 2025-2029, AGCC leads on local implementation, facilitating training, providing technical expertise, and ensuring that project outcomes are embedded in Moldova's governance structures.

WHEREAS, The Hague Academy is an organisation duly organised under the laws of The Netherlands, dedicated to strengthening good local governance worldwide through offering high quality and practice-oriented training programmes, amongst others in the fields of integrity, citizen participation, and public service delivery. With extensive experience across Eastern Europe and the MENA region, THA leads the Matra GEO CODEX 2025-2029 project consortium and coordinates overall management, ensuring local needs are reflected in training and civic engagement activities.

WHEREAS, the Parties wish to cooperate in the areas of mutual concern to enhance the effectiveness of their development efforts in the context of the Matra GEO CODEX 2025-2029.

NOW, THEREFORE, the Parties agree to cooperate as follows:



Article I Purpose

- 1.1. The purpose of this MOU is to provide a framework of cooperation and facilitate collaboration between the Parties within the **Matra Government to Government 2025-2029 on Cross-Border Democracy and Good Governance Exchange Project between Moldova and The Netherlands (GEO CODEX)**. Both parties aim to create a solid foundation for better governance in the spirit of cooperation, support, and transparency.

Article II Areas of Cooperation

- 2.1 The Parties intend to cooperate in the following areas of activity:
- i) Promote data sharing and interoperability between government entities and other sectors.
 - ii) Facilitate in-country and cross-border collaboration to tackle regional challenges through training, knowledge exchanges and sharing of best practices in geospatial data usage.
 - iii) Promote legal compliance with EU standards, particularly INSPIRE, its Data Governance Act, the Interoperability Europe Act and the EU's Open Data Directive, to support Moldova's accelerated EU integration.
 - iv) Support evidence-based policymaking by utilising geospatial data for improved decision-making and governance.
 - v) Enhance transparency and civic engagement by making geospatial data and services more accessible to citizens and businesses.

Article III Joint activities

- 3.1. To achieve the above objectives, the Parties will undertake a range of cooperative activities and initiatives. These will include, but are not limited to, the following:
- i. Capacity building programs by co-designing and organising training sessions, workshops, and seminars for Moldovan public officials and other stakeholders to build capacity in geospatial data management and good governance. This will encompass training on topics such as EU-compliant data standards (e.g. INSPIRE), remote sensing data processing, GIS tools, and integrity in data governance. Training activities will be both in-country and abroad, including study visits for Moldovan experts and officials to The Netherlands to learn from Dutch best practices in National Spatial Data Infrastructure (NSDI) management.



- ii. Knowledge exchange and expert support, facilitating the exchange of expertise through reciprocal visits of experts, mentorship, and twinning arrangements. Dutch experts (from THA, the University of Twente–ITC, KU Leuven, and the Netherlands' Kadaster) will share technical know-how and experience to assist in modernising Moldova's geospatial systems and legal frameworks. Similarly, AGCC will share local knowledge to ensure activities are context-appropriate. Joint working sessions and "NSDI Days" will be convened to review progress, troubleshoot challenges, and formulate solutions for advancing Moldova's spatial data infrastructure.
- iii. Policy development and legal cooperation through the collaboration on drafting, reviewing, or updating policy and legal documents related to spatial data management. This includes cooperation in aligning Moldova's laws and regulations with EU directives and standards for spatial data (such as developing amendments or implementation guidelines for INSPIRE compliance). Study visits and expert roundtables will be organized to expose Moldovan policymakers to the Dutch experience in establishing effective legal and institutional frameworks for spatial data governance.
- iv. Civic engagement initiatives by jointly developing and implementing a civic engagement and public awareness paper as part of the project. This involves ensuring accessible platforms (e.g. improved geoportals or open data websites) and user-friendly guidelines to enable citizens, businesses, academia, and civil society to access and use spatial data. The Parties will organize outreach events to promote the use of spatial data in addressing community issues. They will also encourage the participation of civil society organizations in project activities, in order to foster transparency, accountability, and citizen input in geospatial governance.
- v. Stakeholder coordination through the establishment of an operational working group, and a joint steering committee to guide the project's implementation. This core group, coordinated by AGCC, will include representatives from key Moldovan ministries, EU, central authorities, Netherlands Embassy, as well as members of the Dutch project consortium. It will meet on a regular basis (at least semi-annually) to review progress, ensure activities meet local needs, and facilitate cross-sector collaboration. Insights and feedback gathered through this group will be used to adjust project activities for maximum impact.
- vi. The above activities shall be conducted in a coordinated manner, leveraging the comparative strengths of each Party. Specific work plans or activity agreements may be developed to detail the scope and schedule of major events (trainings, conferences, study visits, etc.), as needed. Both Parties will ensure that all cooperative activities are carried out in accordance with the project's values of inclusivity, gender equality, and integrity, and will involve other relevant partners and stakeholders where appropriate.



Article IV Implementation of the MOU

- 4.1. This MOU shall define the scope of cooperation and shall not require Parties to bear any financial responsibility. In order to implement specific activities envisioned under the MOU, the Parties shall conclude separate agreements, which shall specify the costs or expenses relating to the activities.
- 4.2. Neither Party shall be an agent or representative of the other Party. Neither Party shall enter into any contract or commitment on behalf of the other Party and shall be solely responsible for making all payments to and on behalf of its own account, as provided under this MOU and under other agreements concluded hereunder.
- 4.3. Each Party shall be responsible for its acts and omissions in connection with this MOU and its implementation through specific roles and responsibilities in line with the project plan and their institutional mandates.

Article V Use of Name and Emblem

- 5.1 Neither Party shall use the name, emblem or trademarks of the other party, or any of its subsidiaries, and/or affiliates, or any abbreviation thereof, without the express prior written approval of the other Party in each case.
- 5.2 The Parties agree to recognise and acknowledge this partnership, as appropriate. To this end, the Parties shall consult with each other concerning the manner and form of such recognition and acknowledgement.

Article VI Term, Termination, Amendment

- 6.1 The proposed cooperation under this MOU is non-exclusive and shall have an initial term of 5 years from the effective date, as defined in Article VIII, unless terminated earlier by either party upon two-month notice in writing to the other party. The Parties may agree to extend this MOU in writing for subsequent periods.
- 6.2 This MOU may be amended only by mutual written agreement of the Parties.

Article VII Notices and Language

- 7.1 Any notice or request required or permitted to be given or made under this MOU shall be in writing.
- 7.2 All communications about this MOU and the agreements hereunder shall be in English.



Article VIII
Settlement of Disputes

8.1 The Parties shall use good faith efforts to settle amicably any dispute, controversy or claim arising out of this MOU. Parties may wish to see such an amicable settlement through conciliation.

Article IX
Entry into Force

9.1 This MOU may be signed in counterparts, each of which shall be deemed an original and both of which duly executed shall constitute one entire document and shall enter into force and effect on the date ("effective date") in which it is duly signed by both parties.

IN WITNESS WHEREOF, the duly authorised representatives of the Parties affix their signatures below.

AGENCY FOR GEODESY, CARTOGRAPHY, AND CADASTRE, Republic of Moldova	THE HAGUE ACADEMY FOR LOCAL GOVERNANCE
	
Ivan Danii General Director	Cecile Meijs Director
Date: 7-10-2025	Date: 14-10-2025

